

Cora Environment Official Brand Launch
Cora Energy-from-Waste Plant
11 September 2025

Speech by Cora Environment Group CEO

Senior Minister of State, Ministry of Sustainability and the Environment & Ministry of Defence, Mr Zaqy Mohamad,
Chairman and Board Directors, Cora Environment,

A very good morning and thank you for joining us at our Energy-from-Waste plant for the official launch of Cora Environment. Our journey began as SembWaste and Sembcorp Environment, where we built a strong foundation of governance, stakeholder trust and operational depth. Today, we take the next step forward in our journey – as Cora Environment.

The name “Cora”, inspired by ‘collaboration’ and ‘heart’ reflects our belief that people, purpose, and planet must be at the centre of everything we do. Beyond a new name, it signals a renewed commitment to rethink the waste value chain, shape a future where zero waste is not just an aspiration, but an action, and a reality.

COMPANY EVOLUTION AND VISION: WHAT IS CORA’S PURPOSE?

The climate crisis is deeply connected to waste. Every item we consume and discard requires energy, water, and raw materials to create. This loop is finite and limited. If we fail to reduce, reuse, recycle, the 3Rs, as you may be aware, we lock ourselves into a finite cycle of extraction and depletion. The way we choose to manage and reimagine waste will determine whether we continue to compound the problem or rise to become part of the solution.

At Cora Environment, we believe waste is not an end point but a beginning – a resource with untapped potential, waiting to be transformed into value. We want to Recover, or the fourth R, as we call it. That is why we are committing S\$200 million in strategic investments over the next five years to strengthen our waste-to-resource and recycling capabilities. This is how we turn vision into action.

We will also build a new digital platform to give service buyers actionable sustainability insights, through data analytics. Data will be the key to making better decisions, strengthening the 4Rs, and maximising impact.

For example, our digitised route optimiser reduces planning time, increases efficiency, and upskills our drivers – while smart sensors safeguard their safety. Our new recycling infrastructure now tracks recyclables in real time, captures live data,

and even signals when bins are full – optimising collection and reducing our footprint.

GUIDED BY COLLABORATION AND EDUCATION

However, tackling waste requires collective effort and we cannot achieve this vision alone. That is why collaboration is at the heart of Cora Environment.

In 2024, we launched the Closed-Loop Partners Network – uniting 10 partners when we started, 14 as of today, across different waste streams, such as PET, HDPE, Glass, Paper, to give recyclables a new lease of life and strengthen the circular economy. Together, we are creating stronger demand and supply for recycled feedstock, while assuring service buyers that their recyclables are managed responsibly.

With the strong support of the Government and its push towards the Singapore Green Plan 2030, we are also strengthening community action, through Cora School Recycling League. Since 2023, this flagship initiative has engaged over 400 schools to drive recycling awareness. With Sembcorp Energy-for-Good Fund, or SEfG for short, as our key partner, we expanded the programme to more schools and upgraded recycling infrastructure. Last year alone, students collected 15 tonnes of recyclables, a small but powerful reminder that change begins with education and community.

CLOSING SPEECH

While we operate under a new brand today, what has not changed is the commitment that has guided us from the very beginning, 45 years ago. Our new identity brings a renewed focus, and experience, as we apply it in fresh ways, transforming our waste landscape and creating a lasting impact for our service buyers, stakeholders and the wider community. We see ourselves as an ecosystem enabler, and I invite you to join us on this journey. Together, let us close the loop, and build a circular, more sustainable world for the future.